

# Welcome to the 2015 Annual General Meeting

30 April 2015





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Andrew Beeson Chairman





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Michael Dobson Chief Executive



## 2014: record results

Continued progress in line with strategic goals

- Net revenue up 9% to £1,531.2m (2013: £1,407.6m)
- Profit before tax and exceptional items up 11% to £565.2m (2013: £507.8m)
- Full year dividend up 34% to 78 pence per share (2013: 58.0 pence per share)\*
- Net new business £24.8bn (2013: £7.9bn)
- Assets under management up 14% to £300.0bn (2013: £262.9bn)

## Strong performance in Asset Management and Wealth Management

Net inflows: £24.8bn

#### Asset Management

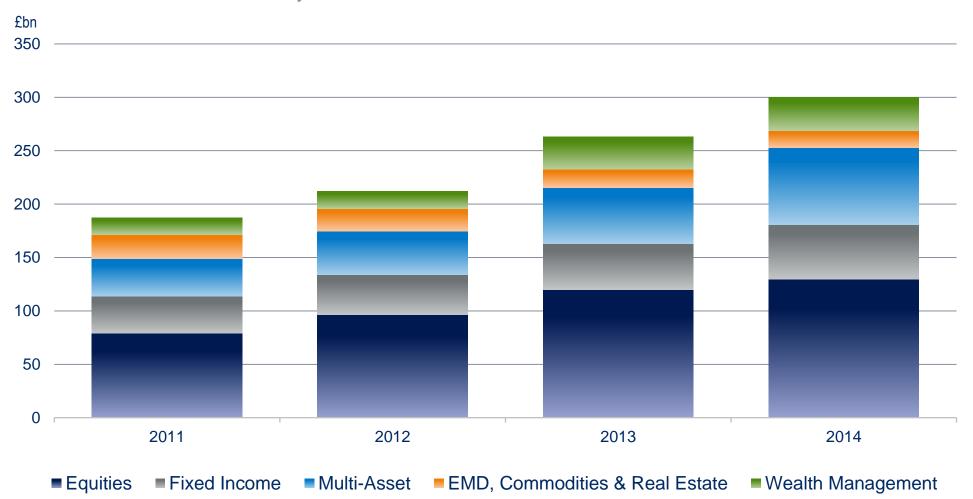
- Net inflows in Institutional: £17.6bn Intermediary: £6.7bn
- Diversified across asset classes and regions
- 78% of assets under management outperforming over three years

#### Wealth Management

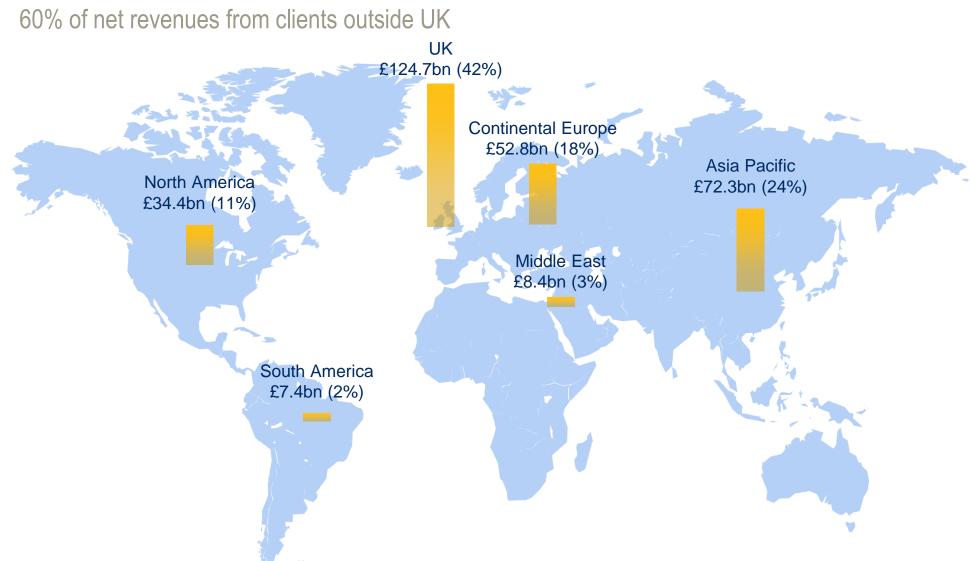
- First full year from Cazenove Capital
- Profit before tax and exceptional items up 80% to £61.7m (2013: £34.3m)
- Net inflows £0.5bn (2013: net outflows £1.5bn)

## **Diversification by asset class**

60% increase in AUM over 3 years



## Diversification by region

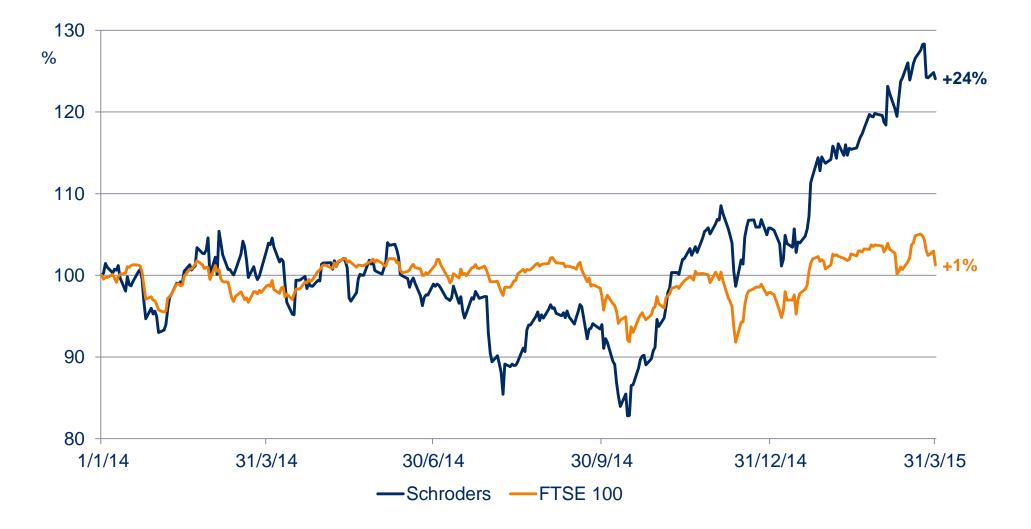


## Q1 Interim Management Statement

Strong start to 2015

- Profit before tax and exceptional items up 14% to £149.6m (Q1 2014: £130.7m) Asset Management up 14% to £133.7m (Q1 2014: £117.0m) Wealth Management up 12% to £14.9m (Q1 2014: £13.3m)
- Net new business £5.1bn
  - Institutional: £2.0bn
  - Intermediary: £2.9bn
  - Wealth Management: £0.2bn
- Assets under management up 7% to £319.5bn (end 2014: £300.0bn)

### Share price performance



### Outlook

- Opportunities in most asset classes and regions
- Building scale in Fixed Income and Multi-Asset
- Strengthened capabilities in Wealth Management
- Continued focus on investing for long-term growth





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### Resolutions

- 1. To receive the Report and Accounts
- 2. To declare the Final Dividend
- 3. To approve the Remuneration Report
- 4. To elect Peter Harrison
- 5. To re-elect Andrew Beeson
- 6. To re-elect Michael Dobson
- 7. To re-elect Richard Keers
- 8. To re-elect Philip Mallinckrodt
- 9. To re-elect Massimo Tosato
- 10. To re-elect Ashley Almanza
- 11. To re-elect Robin Buchanan

- 12. To re-elect Lord Howard
- 13. To re-elect Nichola Pease
- 14. To re-elect Bruno Schroder
- 15. To re-appoint PricewaterhouseCoopers LLP as auditors
- 16. To authorise the Audit and Risk Committee to fix the auditors' remuneration
- 17. To renew the authority to allot shares
- 18. To renew the authority to purchase own shares\*
- 19. Notice of general meetings\*
  - \*Special resolution



# Thank you for attending the 2015 Annual General Meeting

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